Imagine a world in which military commanders at the highest levels have access to the latest research to help them prioritize objectives, assess risk, and devise strategies to reduce that risk. That world is at hand, thanks to work by former Mershon Center fellow and Ohio State alumnus Michael Fischerkeller.

Fischerkeller is Director of the Combatant Command Program at the Institute for Defense Analyses (IDA), a non-profit organization that administers research and development to assist the U.S. government in addressing important national security issues. For his work, Fischerkeller is winner of IDA’s Andrew J. Goodpaster Award for Excellence in Research.

Fischerkeller’s project began in 2004, when IDA assigned him as part of a pilot program to provide onsite analytical support to the U.S. Pacific Command, one of the Department’s 10 joint combatant commands.

To improve the process by which the command identified and set priorities for its resource needs, Fischerkeller developed a process and methodology called Linking Plans to Resources (LPTR). Among LPTR’s steps are:

- Identifying the operational objectives or effects for each phase of a mission and mapping capabilities to achieve those objectives or effects.
- Conducting capability assessments to assess risk.
- Identifying mitigating strategies for capability gaps.

LPTR was so successful in helping U.S. Pacific Command identify capability needs that the Defense Department uses to assess needs and allocate resources across its 10 combatant commands.
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For more information and to reserve your spot, please visit the Mershon Center web site at mershoncenter.osu.edu
Mershon Center for International Security Studies

Monday, April 6, 2009

James Fearon
Theodore and Frances Geballe Professor in Humanities and Sciences, Stanford University
“A Simple Political Economy of International Relations Between Democracies and Autocracies”
Noon, Mershon Center Room 120

Tuesday, April 28, 2009

Leonardo Villalón
Director of the Center for African Studies
University of Florida
“Negotiating Democracy in Muslim West Africa: Sahelian Trajectories”
Noon, Mershon Center Room 120

Monday, April 13, 2009

Francine Hirsch
Associate Professor of History
University of Wisconsin-Madison
“The Soviets at Nuremberg”
Noon, Mershon Center Room 120

Edgar S. Furniss Book Award Winner
Monday, May 4 2009

Erin Jenne
Associate Professor of International Relations and European Studies, Central European University
“Ethnic Bargaining: The Paradox of Minority Empowerment”
Noon, Mershon Center Room 120

Tuesday, April 14, 2009

Jason Brownlee
Assistant Professor of Government and Middle Eastern Studies, University of Texas
“Authoritarianism in the 21st Century: More than Rents, Religion, or Repression”
Noon, Mershon Center Room 120

Thursday, May 7, 2009

Lisa Wedeen
Professor and Chair of Political Science
University of Chicago
“The Politics of Deliberation: Qat Chews as Public Spheres in Yemen”
Noon, Mershon Center Room 120

Friday, April 17, 2009

Frank Costigliola
Professor of History
University of Connecticut
“The Perils of Intimacy: Harry Hopkins as Franklin D. Roosevelt’s National Security Adviser”
Noon, Mershon Center Room 120

Friday, May 8, 2009

Caroline Ford
Professor of History
University of California at Los Angeles
“France’s New Museums in a Postcolonial Age”
Noon, Mershon Center Room 120

Monday, April 20, 2009

Man-houng Lin
Professor of History
National Taiwan Normal University
“The Neglected Taipei Treaty: A New Perspective of Taiwan’s Legal Status”
4 p.m., Mershon Center Room 120

Thursday, May 14, 2009

Eduardo Gamarra
Professor of Politics and International Relations
Florida International University
“Evo Morales, Bolivian Democracy, and U.S. Policy: Still on the Brink?”
Noon, Mershon Center Room 120

Tuesday, April 21, 2009

Saskia Sassen
Robert S. Lynd Professor of Sociology
Columbia University
“Neither Global nor National: Novel Assemblages of Territory, Authority, and Rights”
Noon, Mershon Center Room 120

Thursday, May 21, 2009

Isis Nusair
Assistant Professor of International Studies and Women’s Studies, Denison University
“Gendered Bodies/Gendered Wars: Iraqi Women Refugees in Jordan”
Noon, Mershon Center Room 120

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Fellow
Continued from Page 1

that soon other combatant commanders began adopting the methodology as well. By 2006, the chairman of the Joint Chiefs of Staff encouraged all combatant commanders to use LPTR.

With this support, IDA expanded its combatant command program and appointed Fischerkeller as director. He recruited and trained IDA researchers for the assignments, established communications among them to share ideas, and traveled frequently among the commands to facilitate the reception and implementation of the LPTR process and methodology.

In 2008, Fischerkeller deployed to the headquarters of the Multi-National Force-Iraq in Baghdad. Over a four-month period, he developed a methodology for assessing the success of ongoing operations to inform command decisions on troop strength, missions and roles and responsibilities.

Gen. David Petraeus, the U.S. commander in Iraq, supported this approach, and elements of Fischerkeller’s methodology were introduced into his monthly updates. After Petraeus became commander of U.S. Central Command, Fischerkeller was asked to participate in drafting a strategy for this area.

In just a few years, Fischerkeller’s idea has evolved from a concept to an experiment to an accepted practice that is changing the way the Department of Defense identifies, compares, prioritizes and addresses Combatant Command needs in the resource allocation process.

Mershon sponsors five conferences this spring

Spring is conference season, and 2009 is no exception as Mershon sponsors five conferences and workshops.

**Empire at End? Global Transformations in the Late Cold War**, held April 3-4, will consider the extent and reasons for challenges to the bipolar balance of power during the Cold War. Organized by three doctoral students in diplomatic history, the conference will ask whether these changes marked the “end of empire.”

On April 18-19, the **Great Lakes Ottoman Workshop**, organized by Jane Hathaway, will encourage exchange among scholars of the history, art, architecture, and folklore of the Ottoman Empire from the Great Lakes region and beyond.

**Women in Politics: Global Perspectives** on April 24 will feature panels on women and democracy, national security, and conflict; women’s global organizing; and gaining access, changing institutions. It is organized by Pamela Paxton.

**The Race in Culture: Ethnology and Empire**, held May 1-2, examines imperial representations of human difference, with focus on the transition from race to culture as a category of legitimation. Organized by Dorothy Noyes and Alice Conklin, the conference compares France, the United States, and China.

**Military Frontiers: A Graduate Symposium** on May 15 will examine issues raised by emerging scholars on World War I. Organized by two graduate students in military history, the symposium seeks to revive a successful series of graduate student conferences held at Ohio State in the 1990s.